

Fan-out IC Packaging Trends

Impact On Equipment Capital Structures

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SiPAQ, LLC
Quality Solutions in Silicon Packaging & Assembly

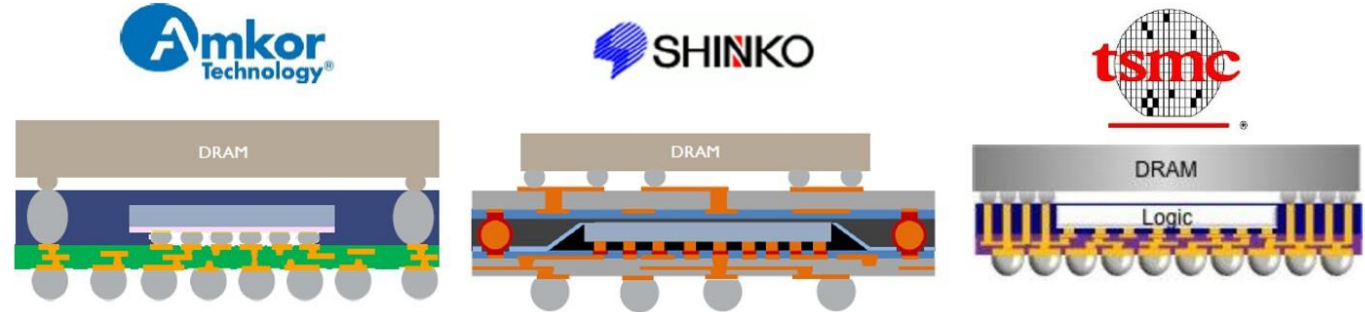


Supply Chain Squeeze



Fan Out Adoption

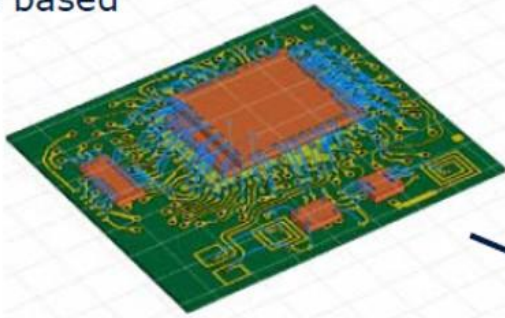
- What is fan out
 - Its structure
 - How it is unique
- What obstacles exist
 - Lost OSAT's Revenue Streams
 - Depreciation is replacing Material Costs
 - Asset utilization becomes the most critical KPI
- How can the equipment supply chain enable greater user profitability
 - Lower cost processing
 - Faster Payback
 - Fungability



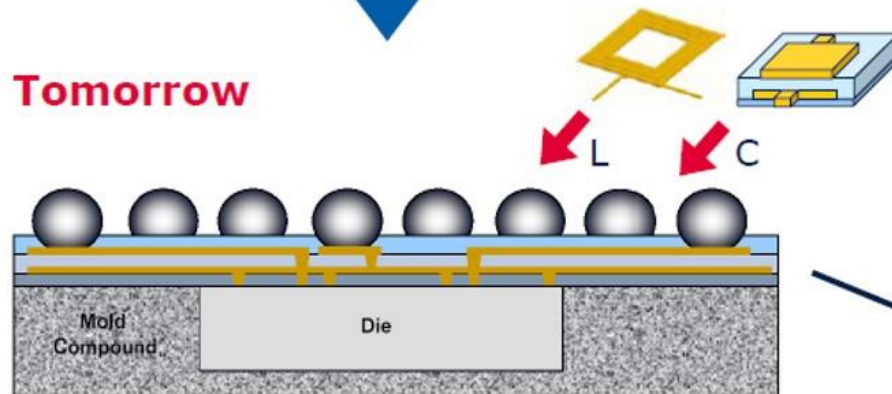
What is Fan-out

Laminate based
BGA

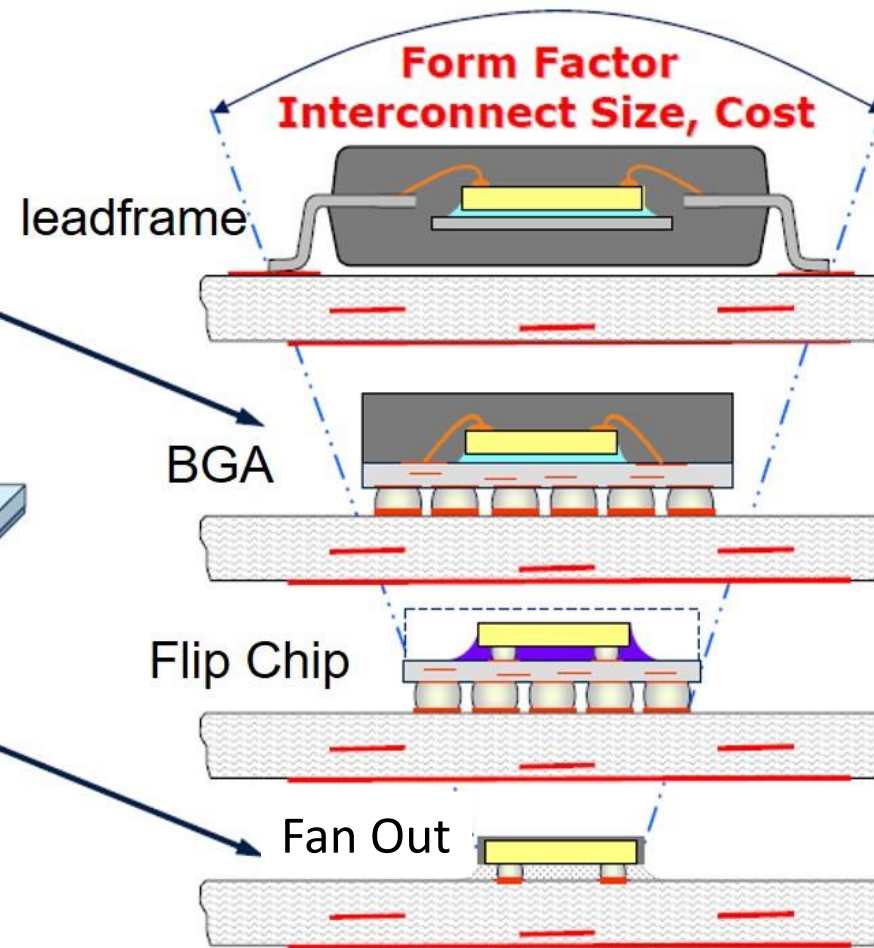
Today



Tomorrow



Embedded Wafer Level BGA



Source: Infineon

fcCSP with Substrate Structure

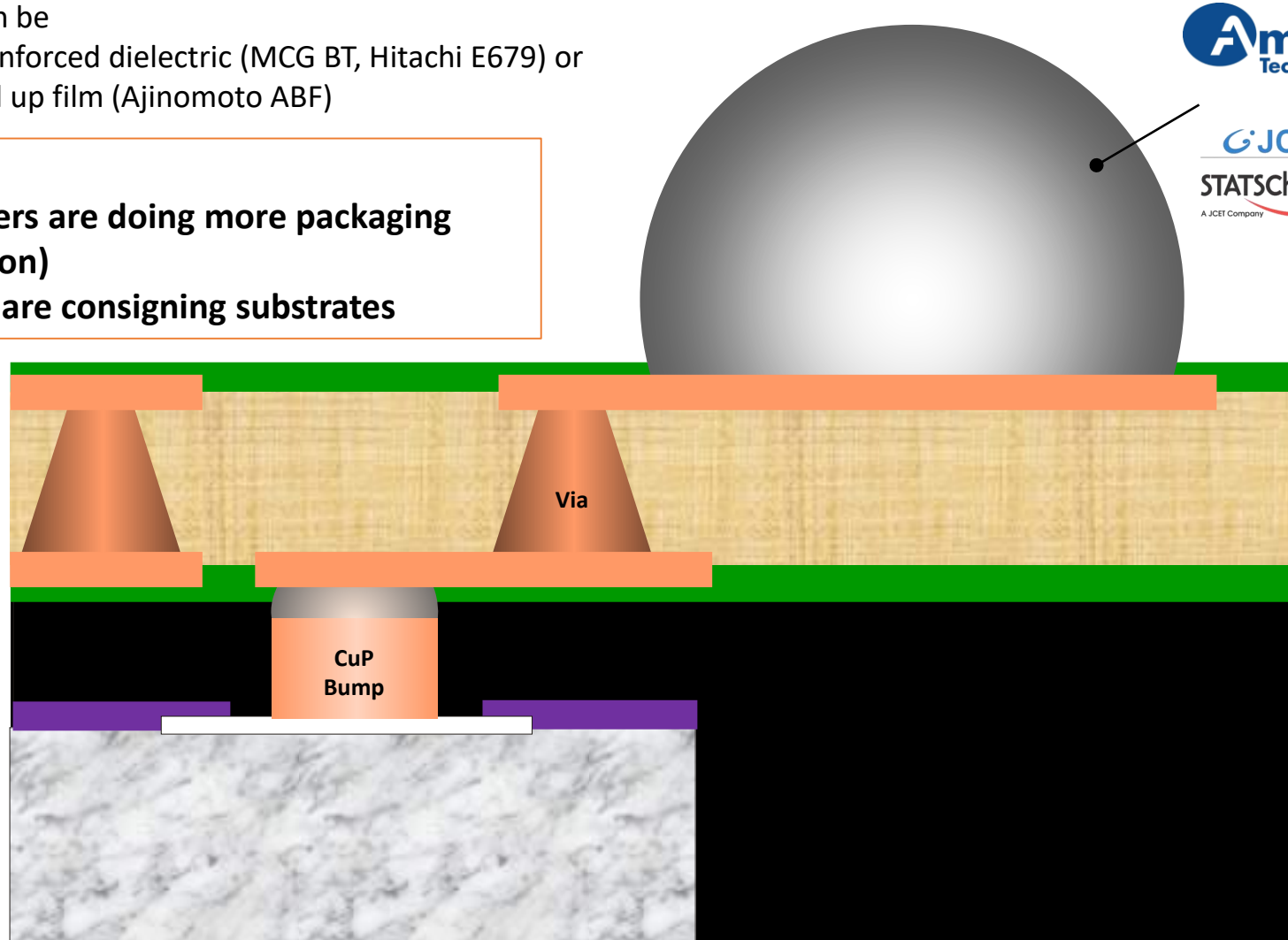
Substrate can be

- (1) glass reinforced dielectric (MCG BT, Hitachi E679) or
- (2) (2) Build up film (Ajinomoto ABF)

Changing Dynamics

- Substrate suppliers are doing more packaging (embedding silicon)
- OSAT customers are consigning substrates

- Mat'l: 60-75%
 - Subs: 50-70%
- Labor: 10-15%
- Depr: 15-30%



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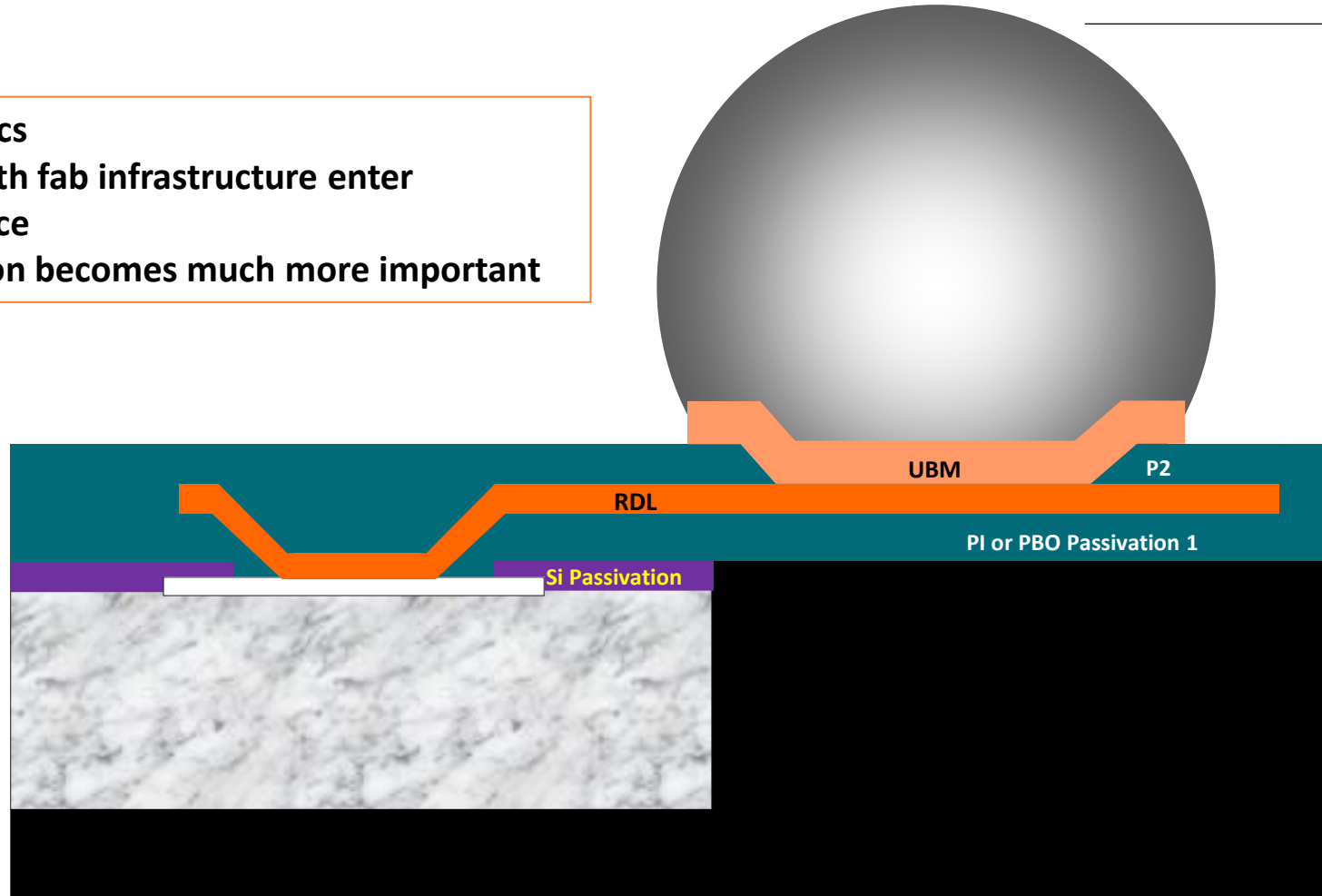
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Fan-out Build Up Structure

Changing Dynamics

- Companies with fab infrastructure enter packaging space
- Asset utilization becomes much more important

- Mat'l: 20-25%
- Labor: 15-20%
- Depr: 40-65%



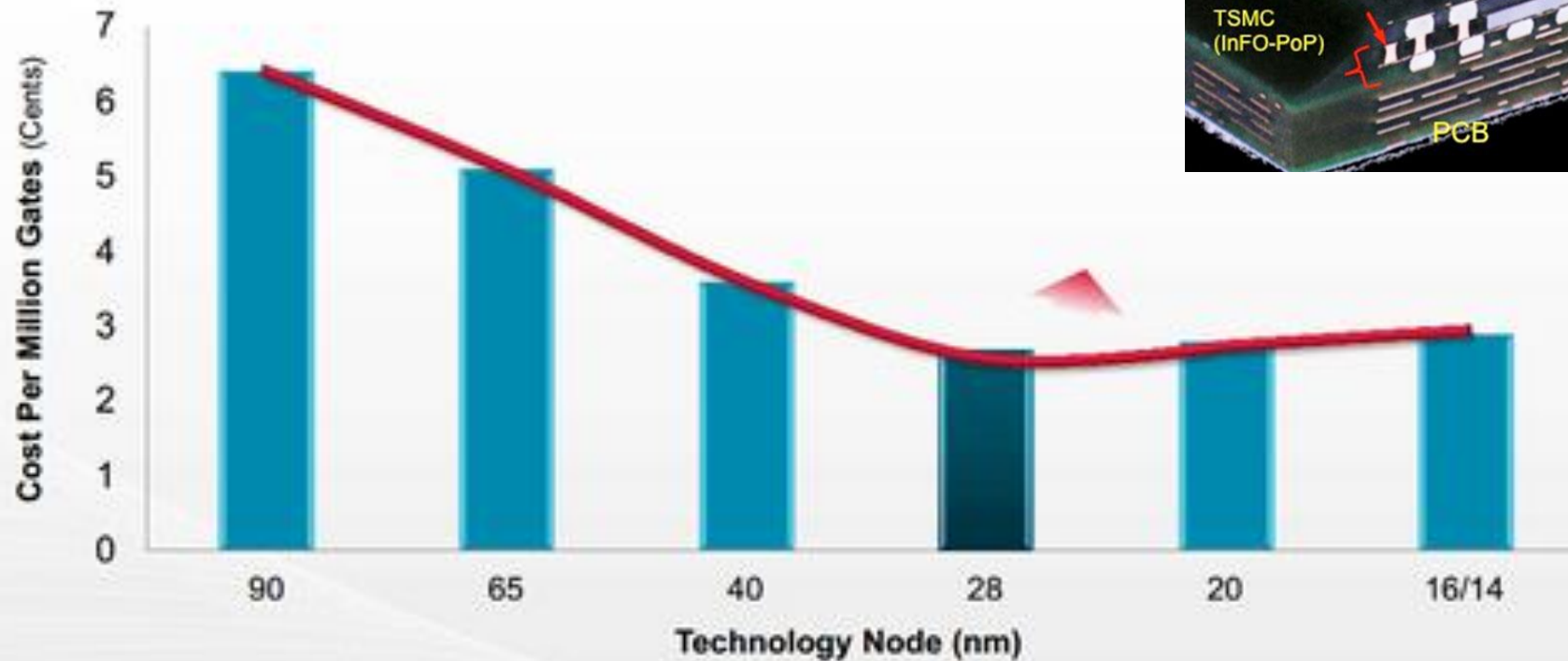
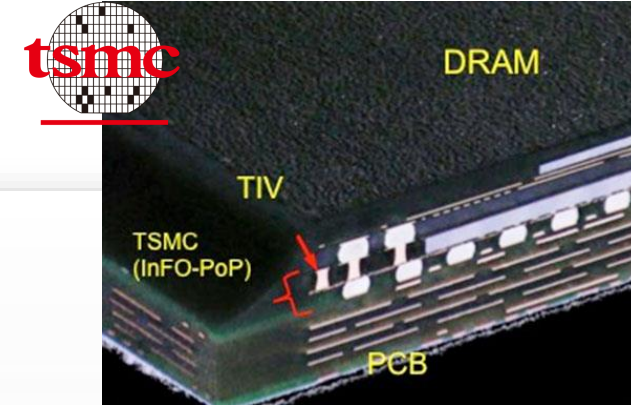
ASE GROUP



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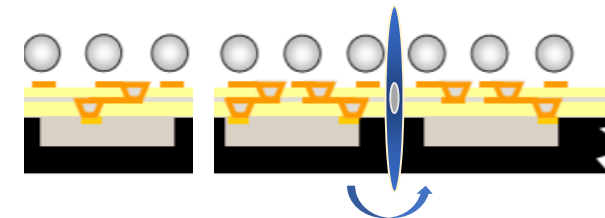
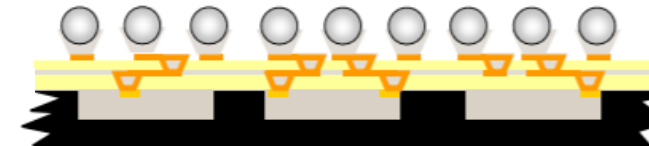
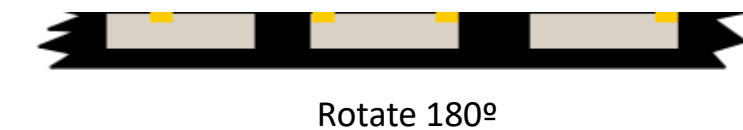
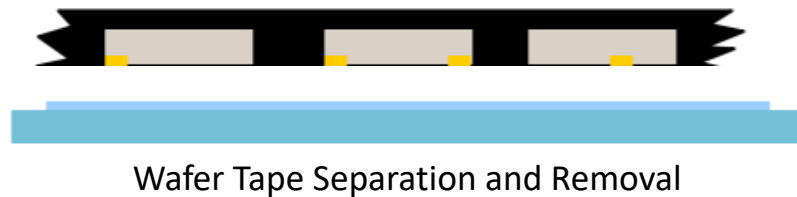
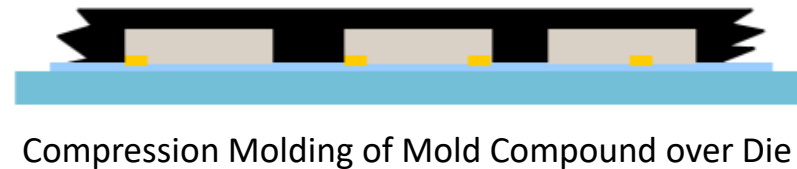
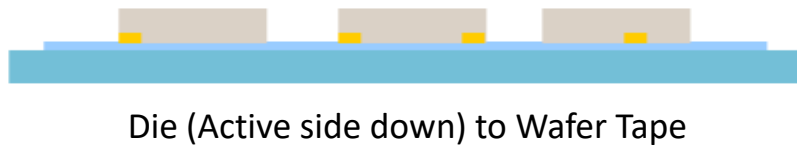
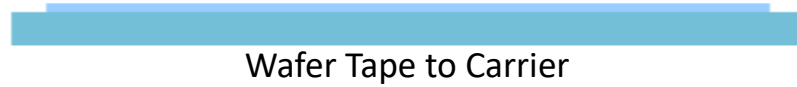
Cost per Transistor is Rising



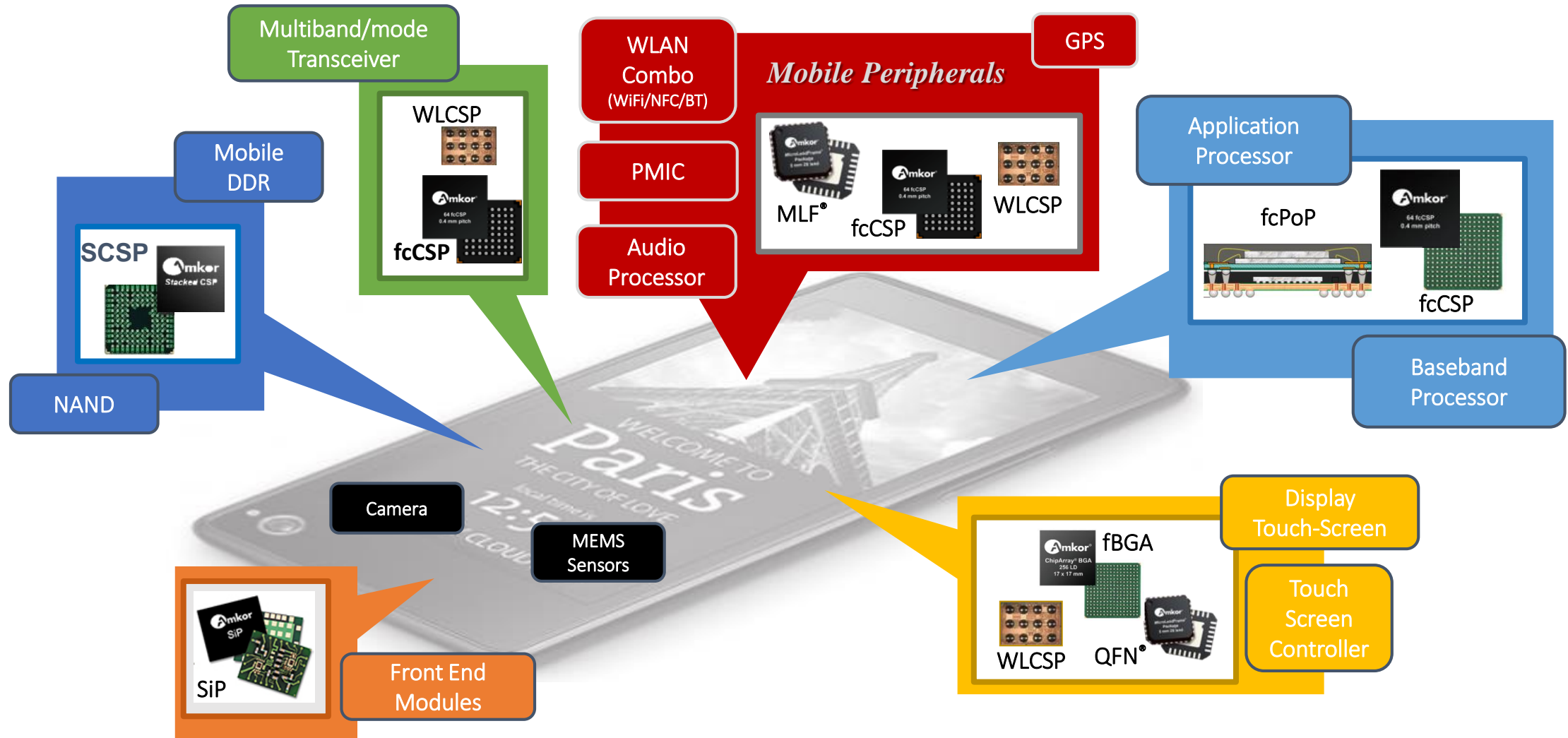
28nm May Become the Optimal Cost Node

Source: Handel Jones - IBS, "Feature dimension reduction slowdown", 3/20/2012
EE Times: <http://www.eetimes.com/discussion/other/4238315/Feature-dimension-reduction-slowdown>
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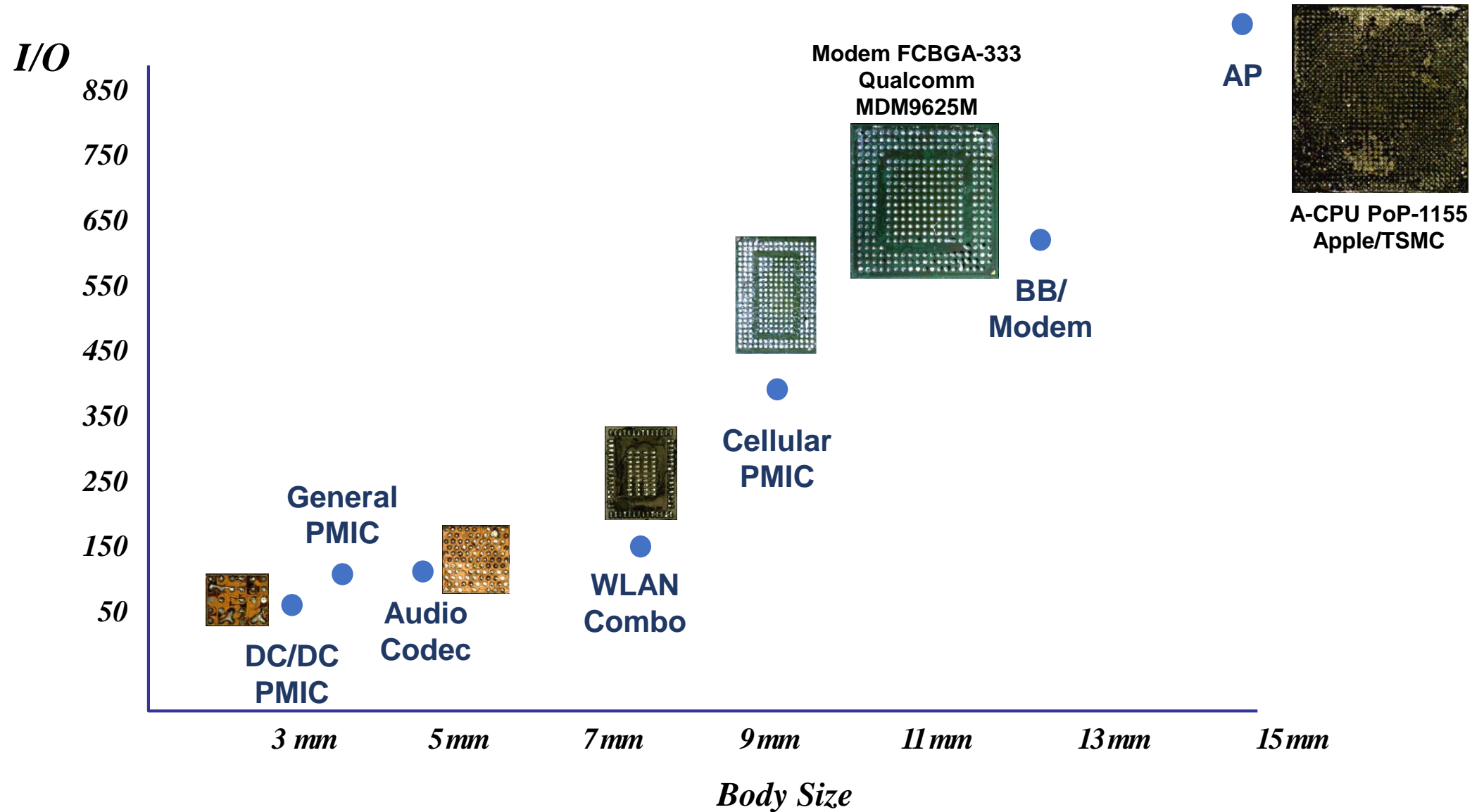
Fan-out Process Flow Fab Polymer & RDL Wafer-based



Smartphone Platform Package Adoption



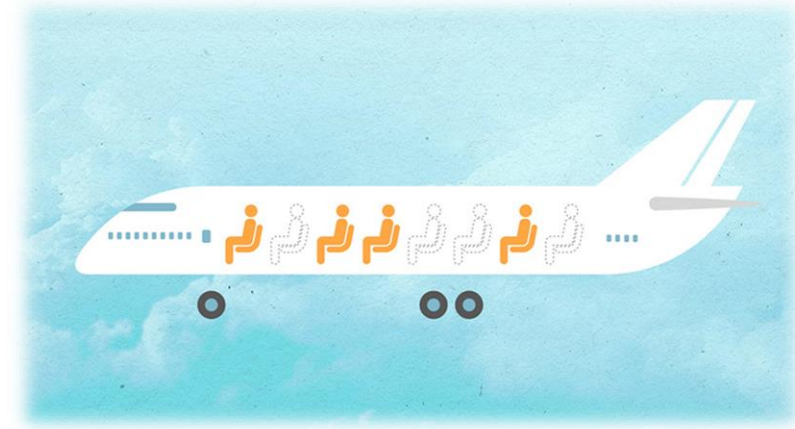
Package Trends & Positioning



Fan Out Adoption

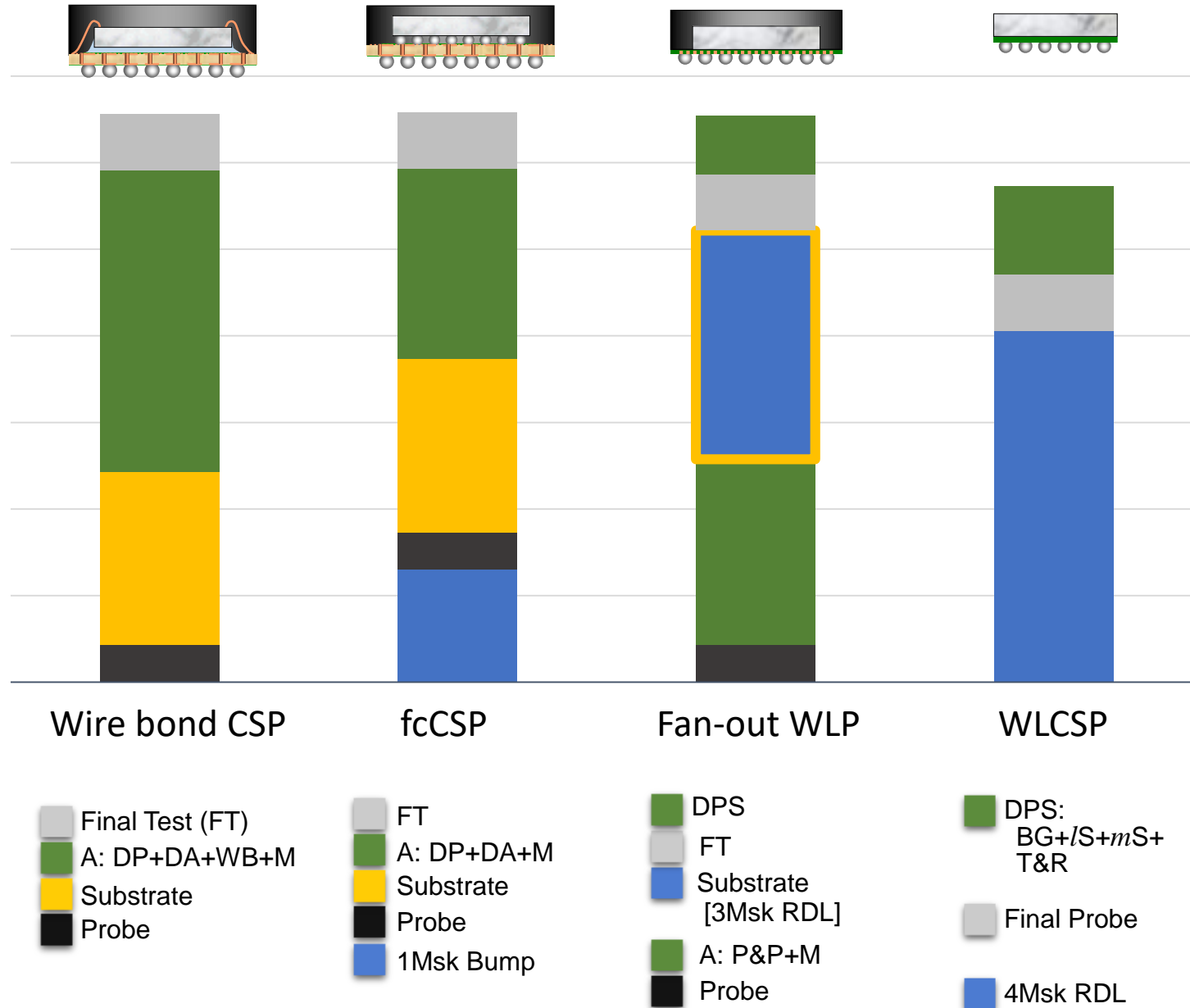
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 - Lower cost
 - Faster Payback
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Asset Intensive Operations



- Wire bonders and chip attach machines generate \$\$ the moment they are plugged in
 - Like planes in the air
 - Platform commonality makes operations, maintenance and planning easy
- What fuels their economic engine now?
 - Profit per X | Jim Collins, *Good to Great*
 - **Profit per Seat or Profit per Asset**

Cost Influencers by Major Process

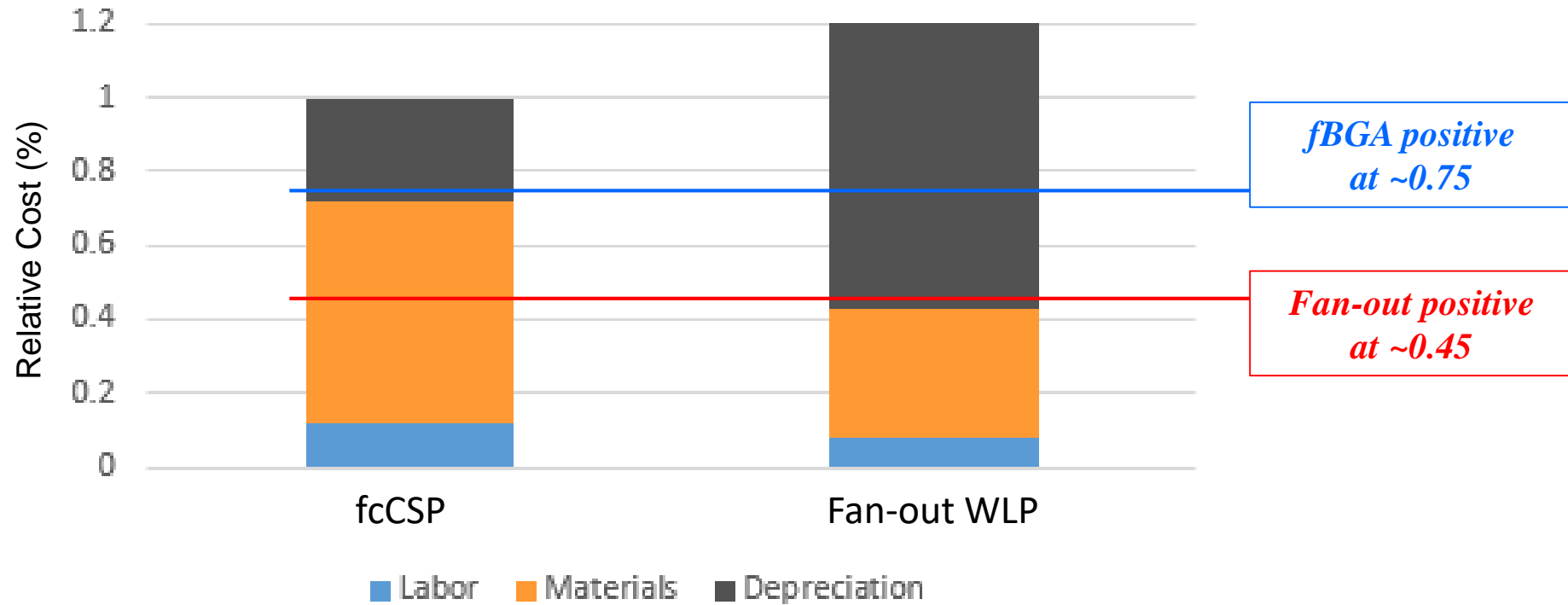


- Substrate margins at risk as end customers begin consigning
- FanOut competitiveness also impacted

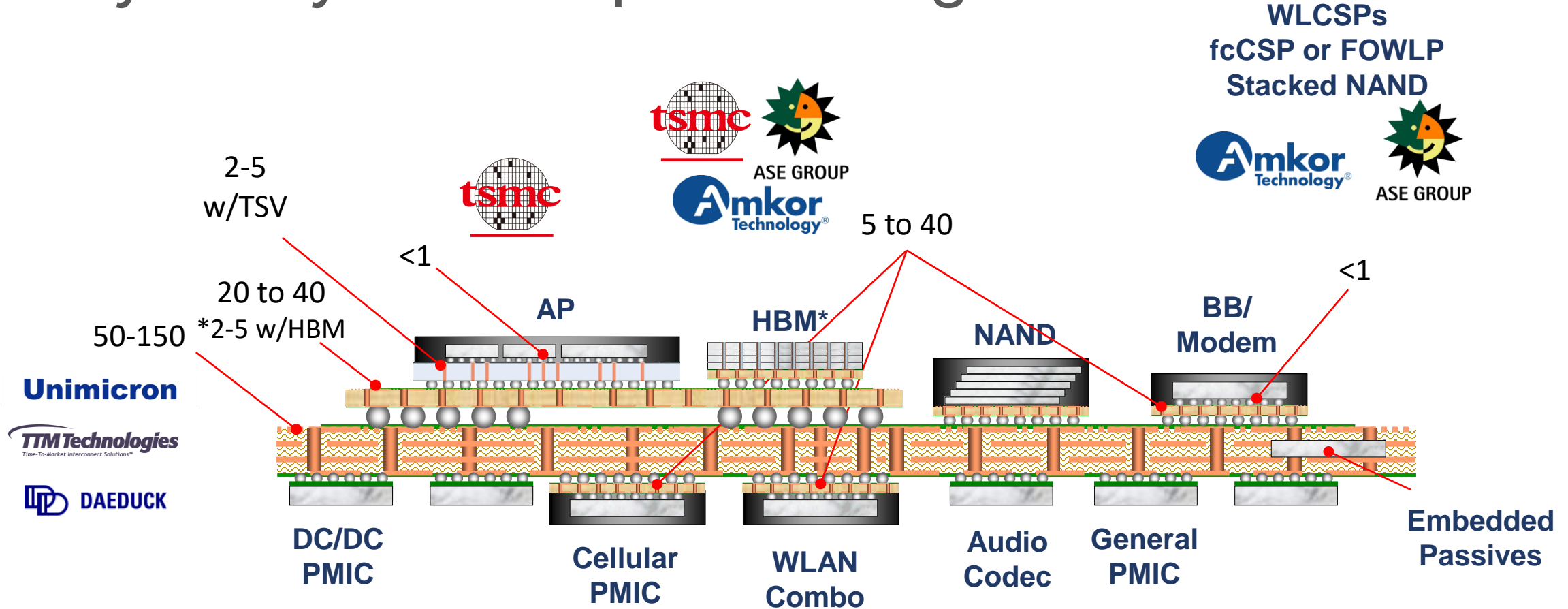
Acronyms

DP: Die Prep (back grind, saw)
 BG: Back grind
 Saw: Package Singulation
 mS: Mechanical saw
 LS: Laser saw
 DA: Die Attach
 WB: Wire bond
 M: Over mold
 P&P: Pick & Place
 T&R: P&P+Tape & Reel

Discounting Depreciation Can Give Positive Cash Flow

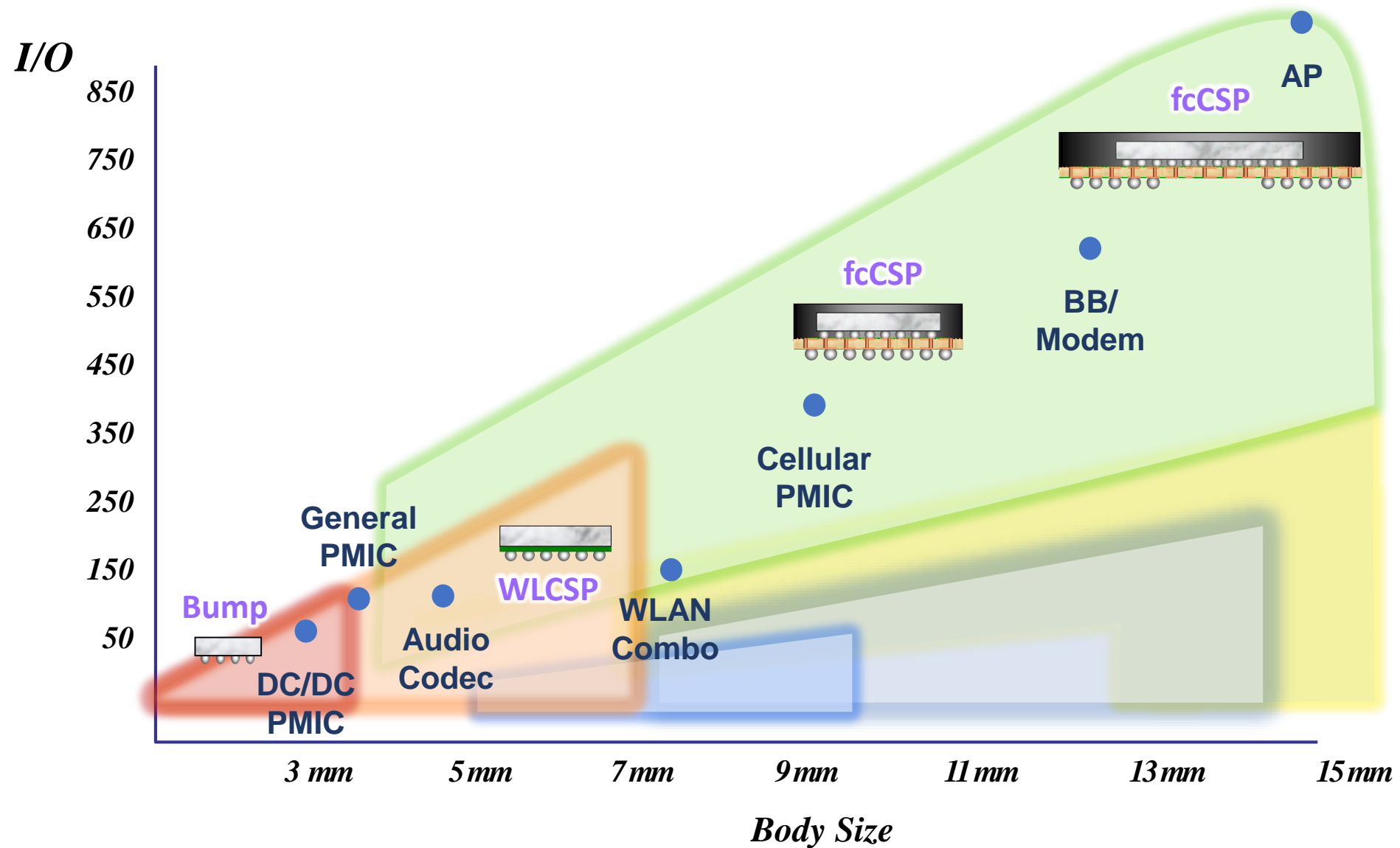


Players by Trace/Space Design Needs

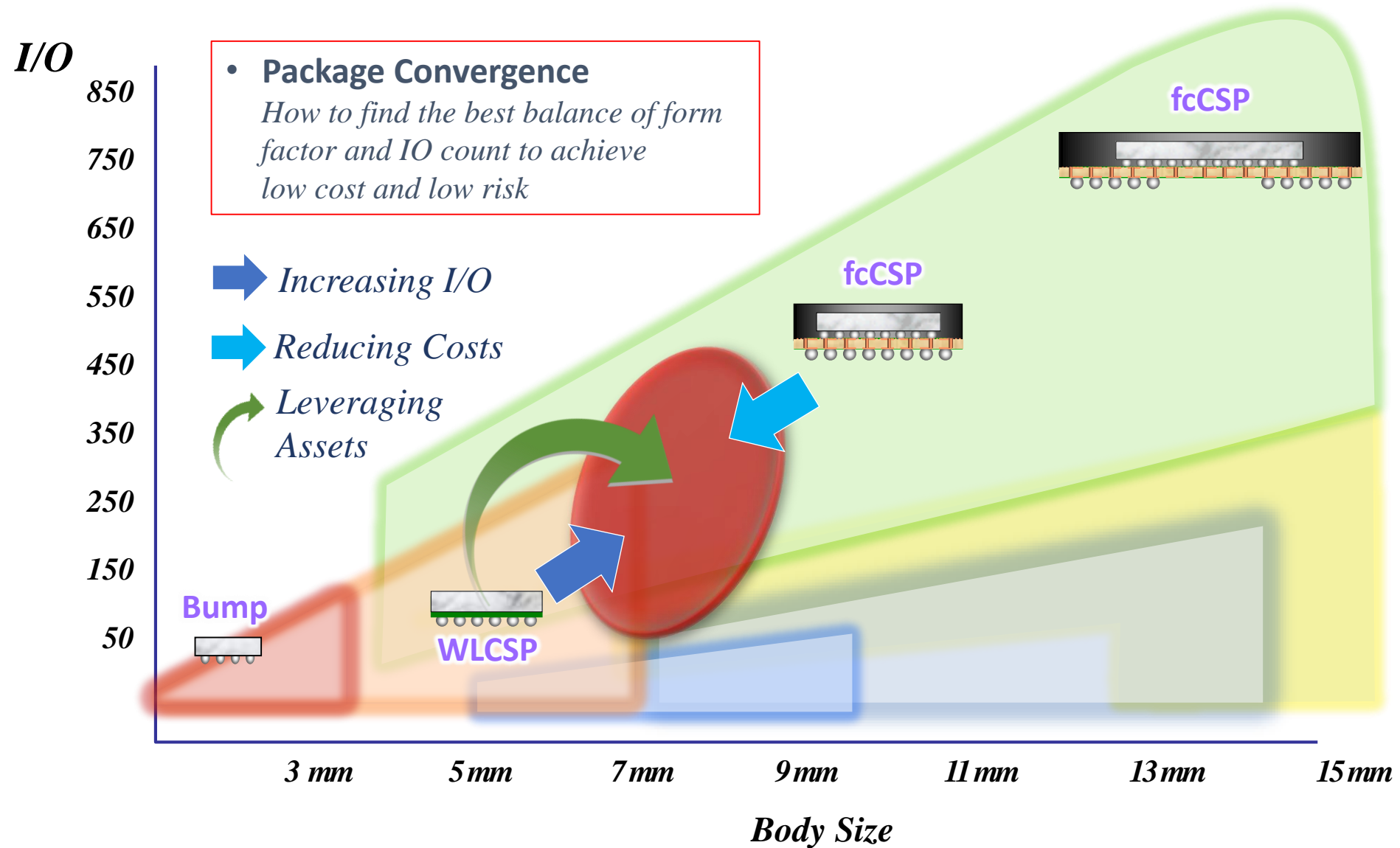


* Could drive need for 2.1D Substrates or alternative interposer packaging method

Package Trends & Positioning



Package Trends & Positioning



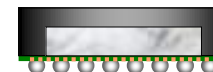
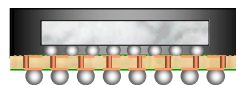
Fan Out Adoption

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- How can the equipment supply chain enable a shift
 - Lower cost processing (i.e., faster throughput, lower equipment costs, equipment longevity, panel and circle)
 - Faster Payback
 - Fungability

What Can Change to Drive Agents

- Equipment Providers
 - Faster equipment throughput
 - Lower cost clean room environmental requirements
 - Longer equipment life
 - Lower cost Equipment
- OSATs
 - Seasonal pricing strategies (for managing capital intensive businesses)
- IC Suppliers
 - Greater ownership over Laminate Substrate supply chain and elimination of GM stacking

Risks – An OSAT Perspective



OSAT Cares

IC Supplier Cares



SKYWORKS

Characteristic

Depreciation

Fungibility
(i.e., Control Risk)

Payback Period

GM Markup

Lead-times

Material
obsolescence risk

GM Markup on
Substrate

**Laminate
Substrate
Interposer**

Low

High

1-3 months

0-15%

Long

High

0-15%

**Typical IC
Packaging**

Mid

Mid

< 2 Years

17-25%

-

-

17-25%

**Fab-based
Processing**

High?

Low?

< 3 Years

25-35%

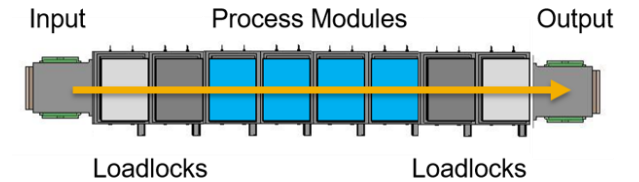
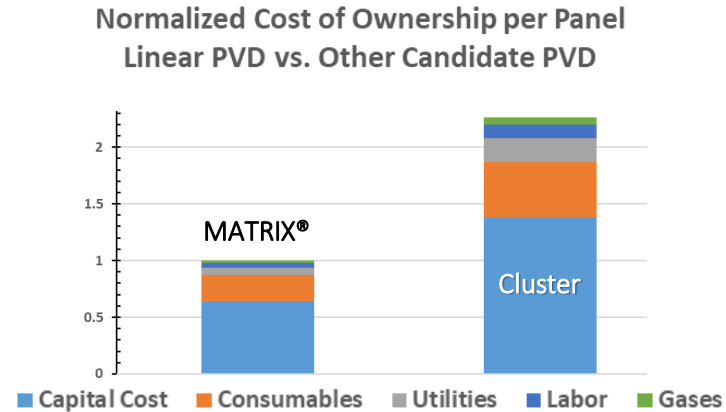
Short

Low

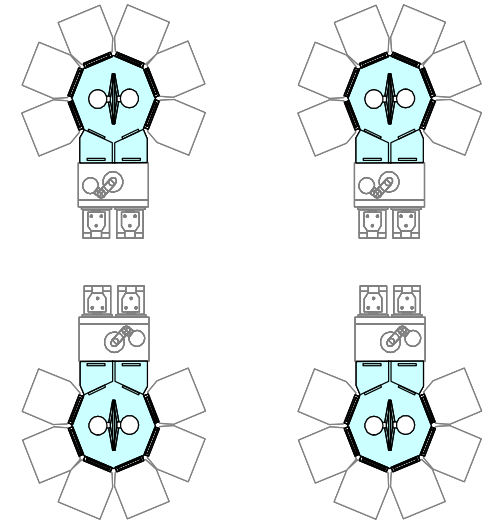
25-35%

Intevac's MATRIX® PVD – Advanced Packaging

- Lowest Cost of Ownership
 - Highest Throughput
 - 240 300mm UPH
 - No robot or queue constraints
 - Capable of 90% UE
 - Smaller factory footprint
 - Lower material waste
 - Improved yield from reduced ESD on die-first products
 - Convert sputter material type or product form factor in under 2-hours
 - Proven 30-year time in the field

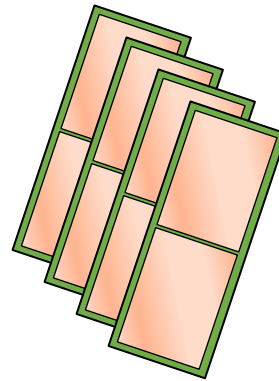
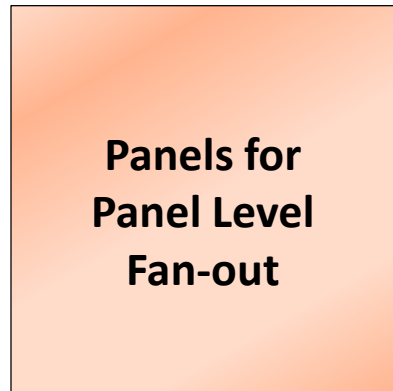
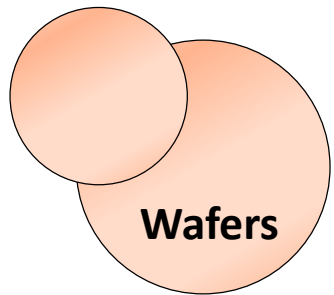


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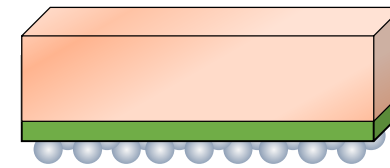


Intevac's MATRIX® PVD

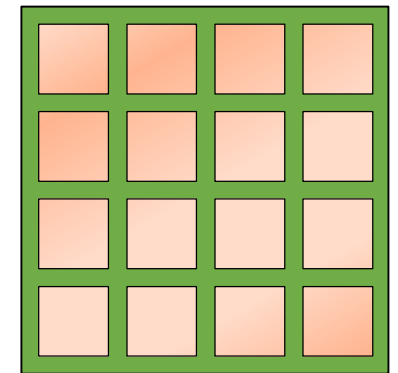
- Ability to sputter on anything provides greater fungibility and unique competitive solutions



Strips for
fcCSP



IC Packaged
Units
For RF shielding

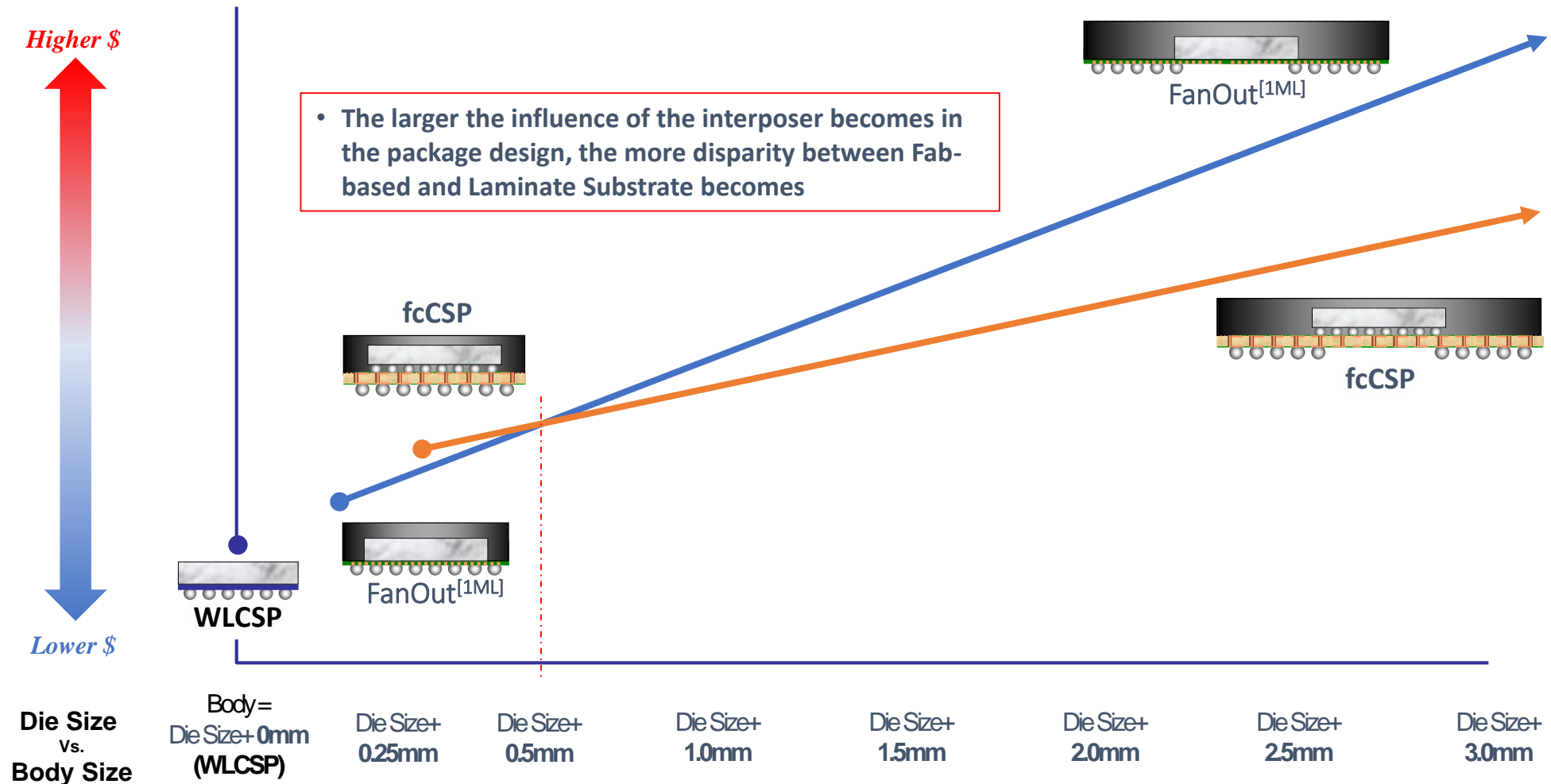


PCBs & Substrates for
2.1D Products

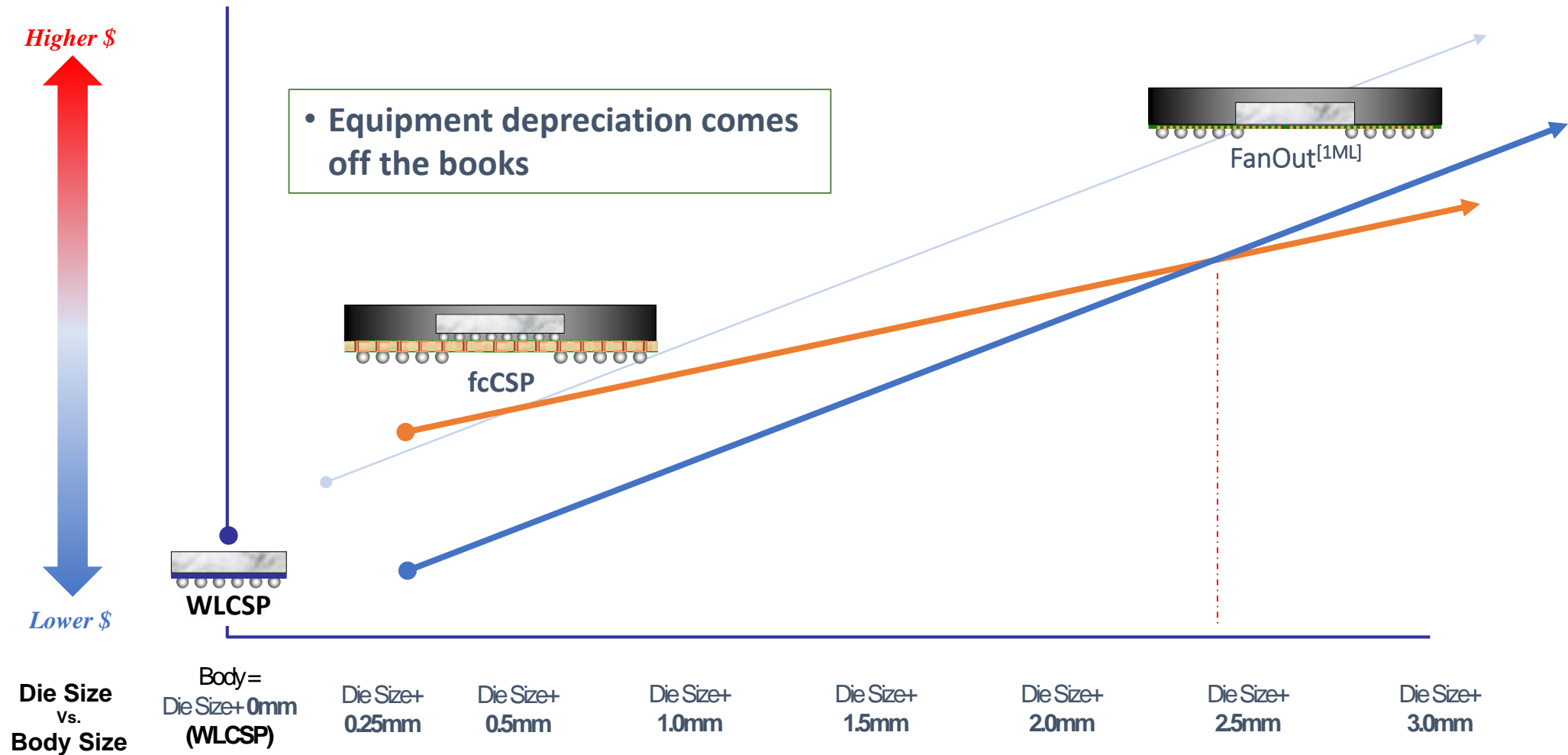
- Challenges: Getting OSATs to understand the 'squeeze' and need for new mindset
 - Need an alternative infrastructure to compete against TSMC and more 'substrate/pcb' like
 - Find a way to qualify faster with no risk of downtime
 - Providing the end market with dual sourcing



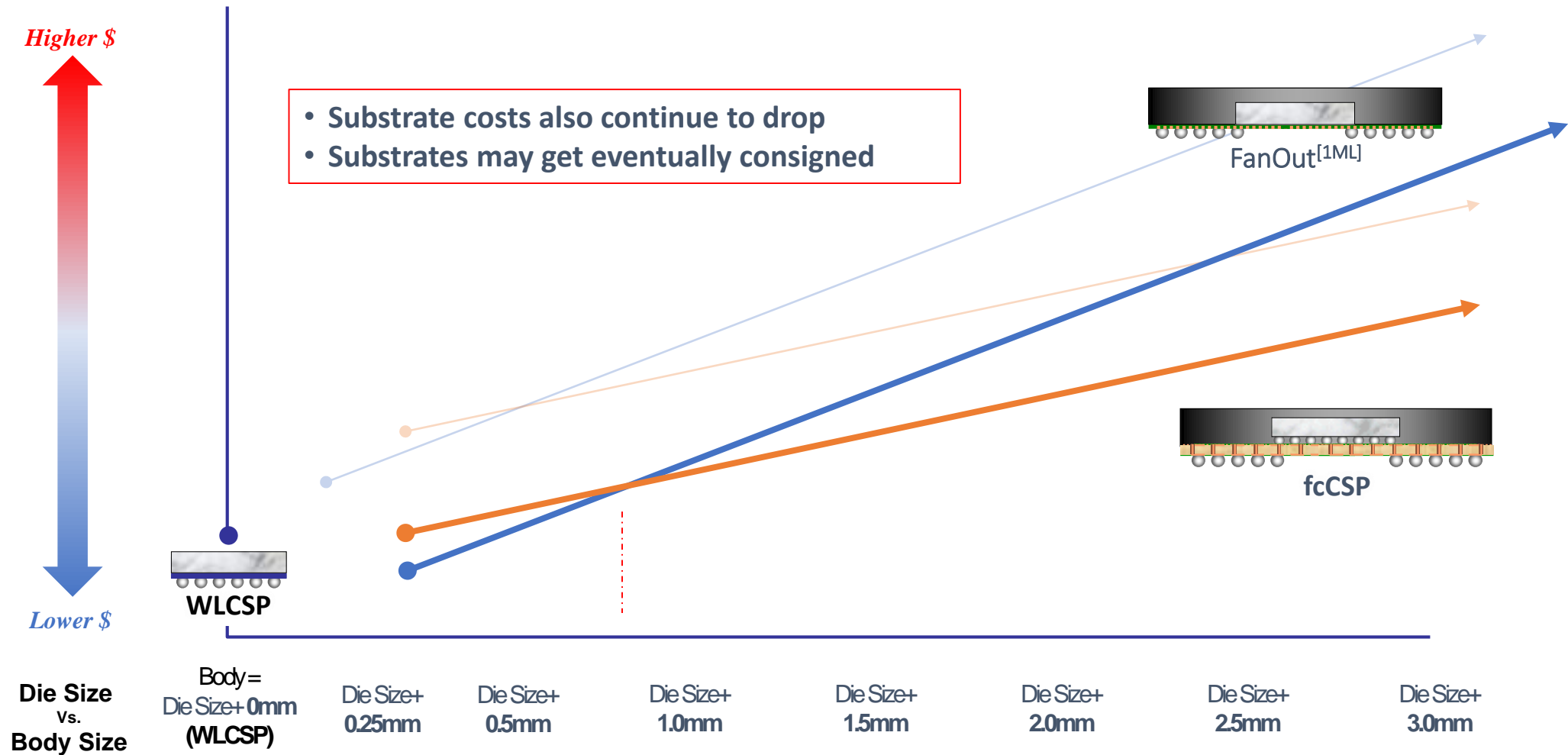
Relative Cost – Flip Chip vs Fan-out



Change Agents – Throughput and Longevity



Change Agents – Throughput and Longevity



Substrate Costs Continue to Drop

4 ML Core + ABF Build-up



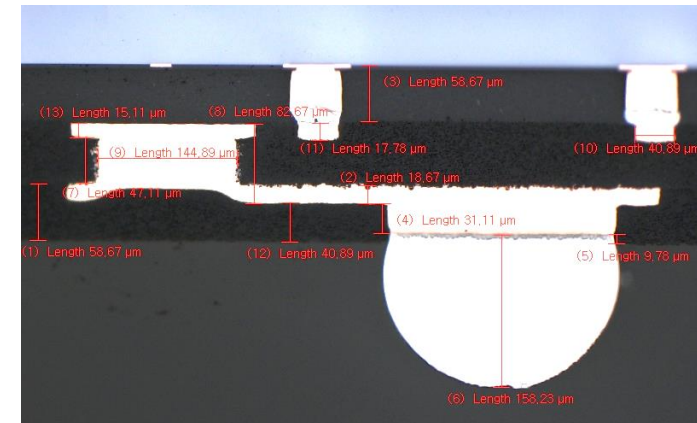
2ML Embedded Trace



Molded substrate (1+ layer)



- Aggressive pricing
- Lower layer counts (1 ML)
- Less encumbered by change control restrictions



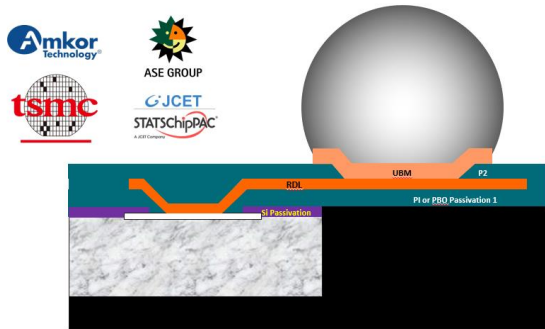
Financials & Resulting Influencers



Characteristic	Laminate Substrate Supplier	OSAT	Foundry
Revenue	2-3 Billion	4-6 Billion	>30 Billion
Capital Expenditures	13-17%	15-20%	>30%
SG&A % of Rev	4-7%	5-7%	3%
R&D % of Rev	2.5-3.5%	4%	8-9% (\$3B)
Gross Margin	9-16%	17-22%	50%
Op Margin	5-10%	5-10%	40%

What is Fan Out

Fan-out Build Up Structure



- A Semiconductor package with a Fab-based substrate platform
- An Asset rather than Material-based substrate platform
- OSATs gain revenue streams but asset management risk

Obstacles, Risks and Concerns

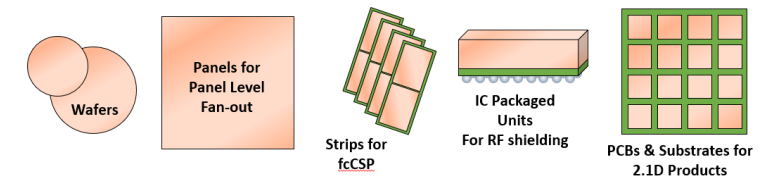
Asset Intensive Operations



- Laminate solutions take revenue streams and get more cost competitive
- Depreciation costs escalate
- Profit per Asset becomes most significant KPI

Enabling a Transformation

New Infrastructure Ideas



- Understand customers Business as well as Technical concerns
- New Infrastructure is great but obstacles must be overcome
- Understand change control restrictions

Thank you