

TECHCET Group LLC presents



CMP CONSUMABLES 2014 MARKET UPDATE

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Electronics Materials Information

TEHCET Group LLC



**If we could first know where we are
and where we are going,
we could then better judge what to do
and how to do it.**

Abraham Lincoln 1858



The value of the TEHCET Report is in: *Risk Management*.

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From the Beginning, we set out to do Something Different

What are
the Process
Flows?

WHAT

Historical
Perspective;
Who Invented CMP?

WHY

Why are we Here?
Why is CMP still
critically
important?

Where are we going?
New CMP Processes
and Applications;
Market Growth
Potentials

WHERE

Who are today's
Leaders, CMP
Users
and Suppliers

WHO

WHEN

When will we
get there?
Projections
out to 2019

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- The CMP Industry Climate & Applications Analysis
 - Nine Market Segments +
 - ✦ Slurries, Pads, Conditioning Discs, Filters, Brushes, Cleaning Chemistries, Retaining Rings, Equipment Suppliers, Support and Service Suppliers
 - Each of these segments in the new TECHCET Report include:
 - ✦ Executive Summary
 - ✦ Business Environment Analysis
 - ✦ Market Share Information
 - ✦ Projections into future years
 - ✦ Supplier Company Profiles – extensive, in-depth

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- The Supplier Analysis (189) includes:
 - Company name and contact information, date established
 - Parent Company, ownership tree
 - Global locations, manufacturing locations
 - Websites applicable to CMP
 - Company Overview, History, Current involvement in CMP
 - Annual Sales Revenue; Total and CMP related
 - CMP related products and applications
 - Market share position
 - Comments, discussion points, potential changes

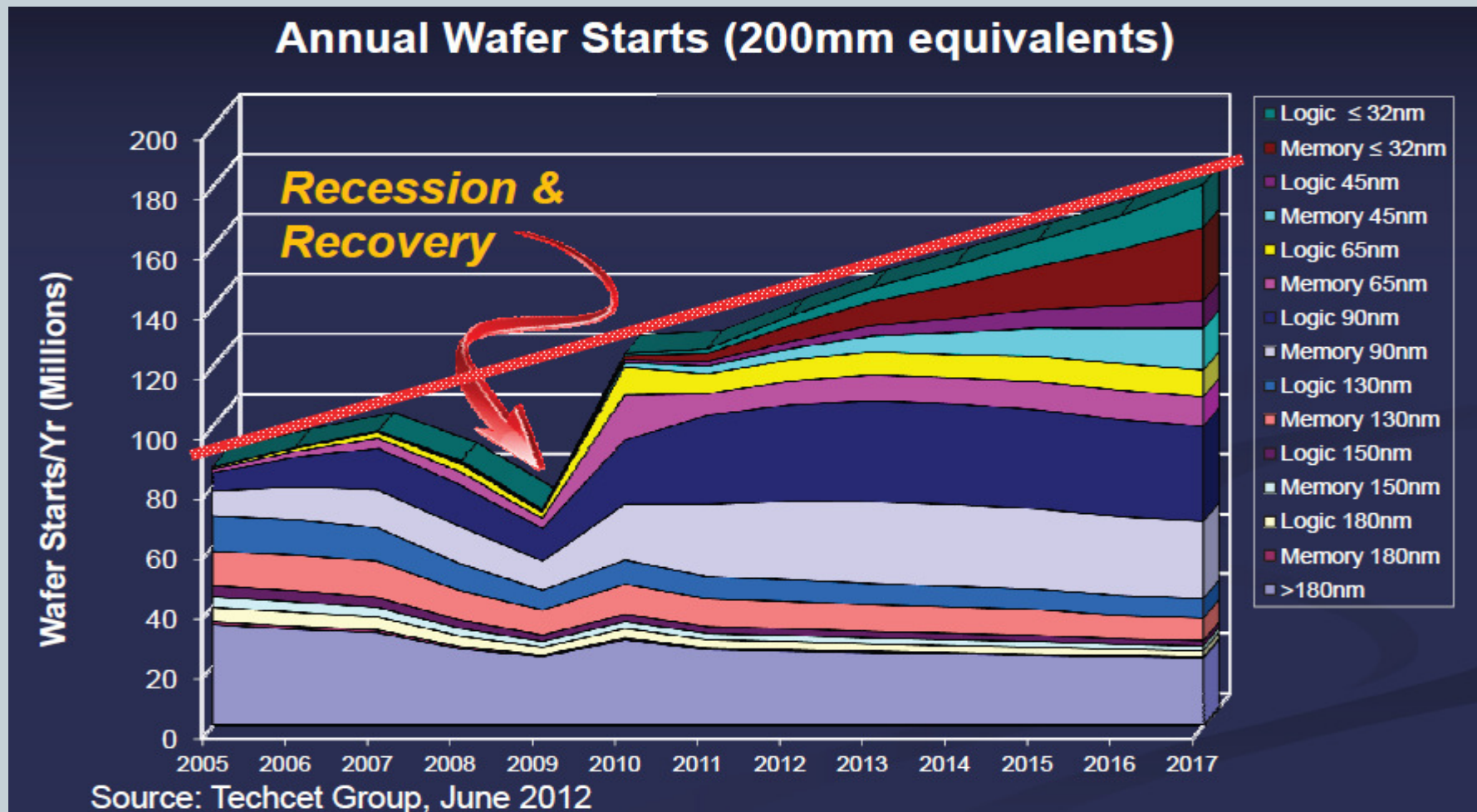
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- The University Research Program Analysis (40) includes:
 - University name and Location information
 - Program Chair or Technology Leader
 - Technology, Product, or Service Focus of this program
 - Website addresses, contact information
 - Overview of their program; direction of their research

CMP Consumables – 2012 – Old News

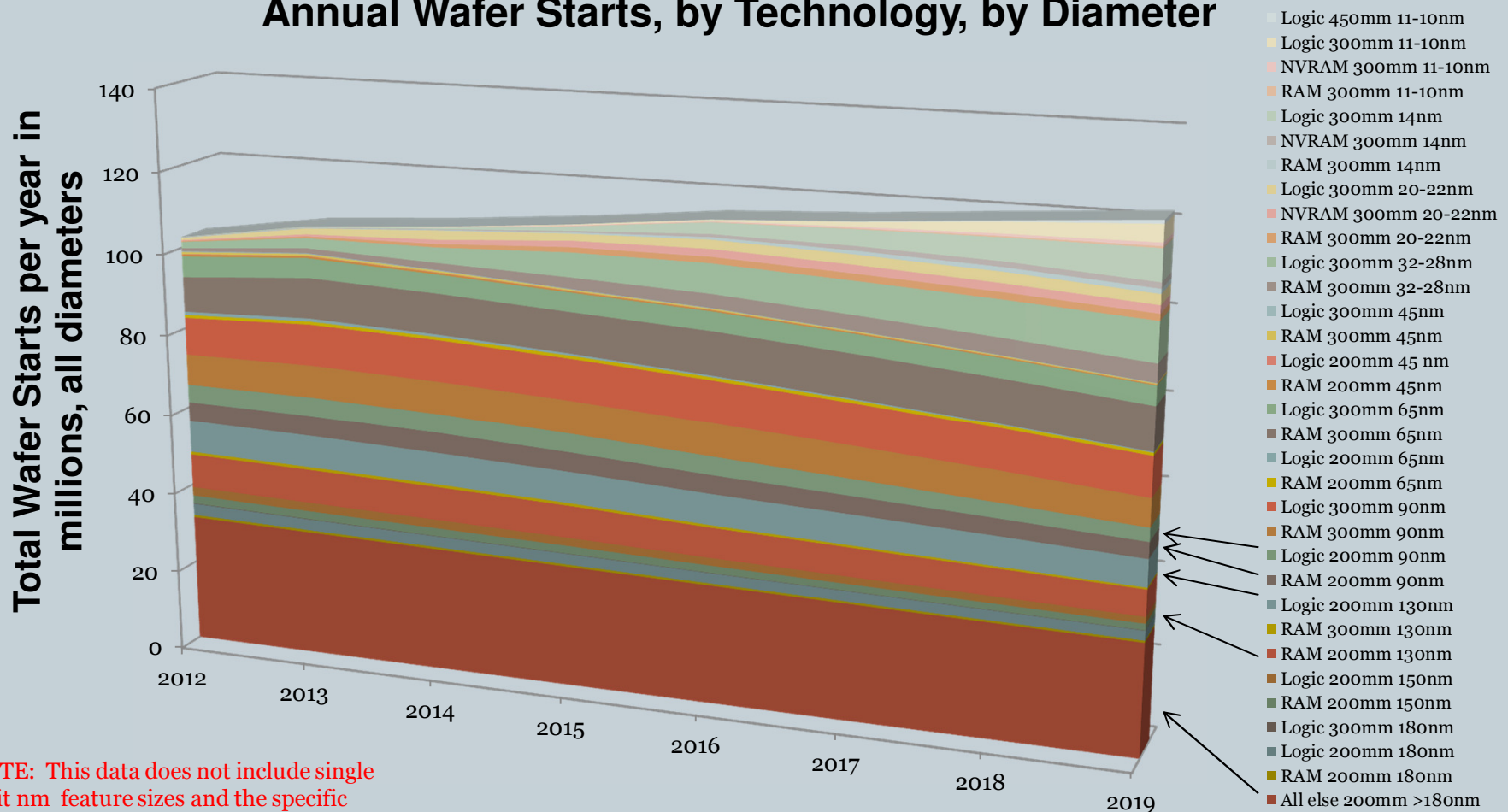
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CMP Consumables – 2014 – *New News*

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Annual Wafer Starts, by Technology, by Diameter

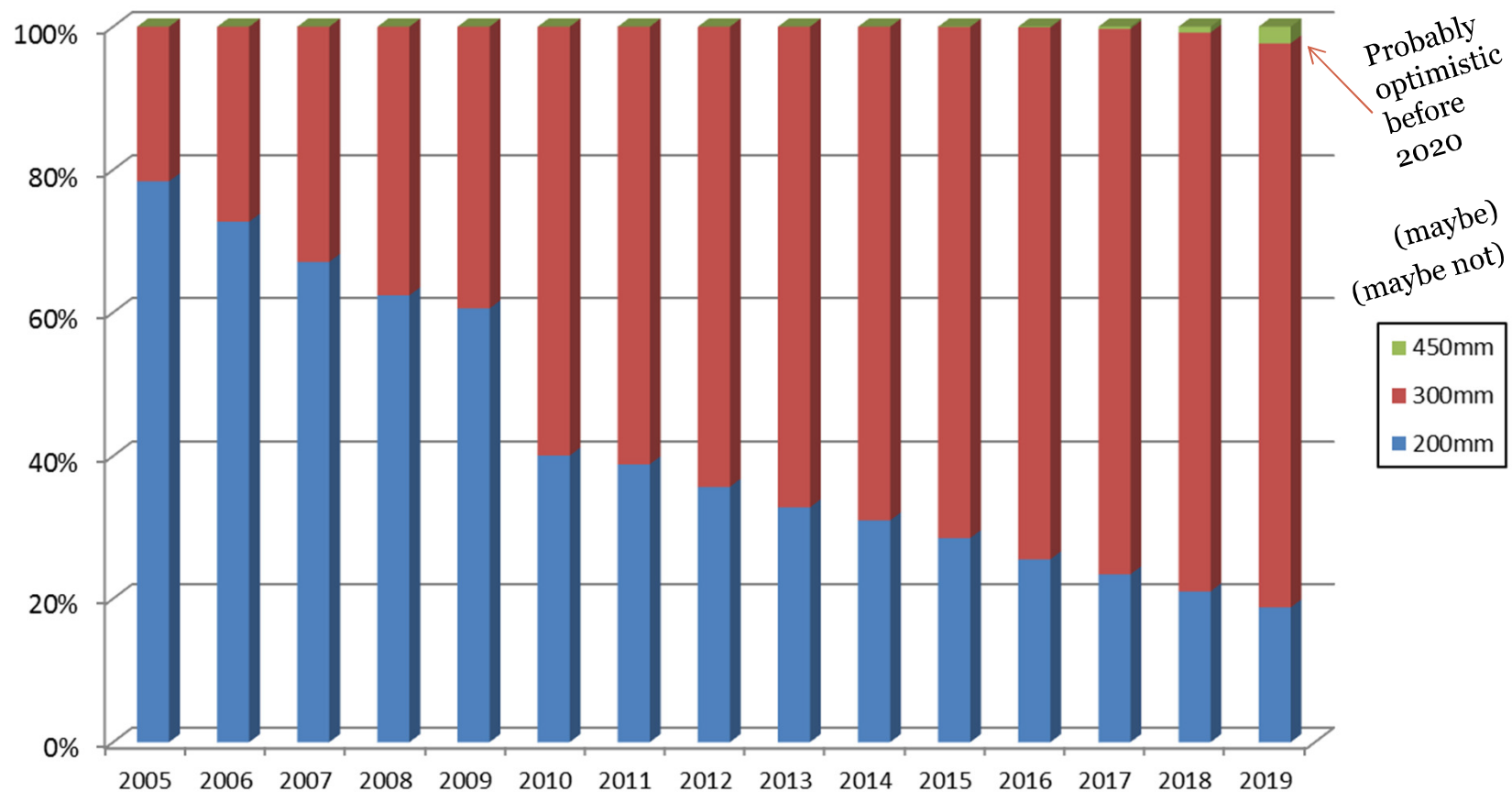


NOTE: This data does not include single digit nm feature sizes and the specific revenue figures: see full report for details

CMP Consumables – 2014 – *New News*

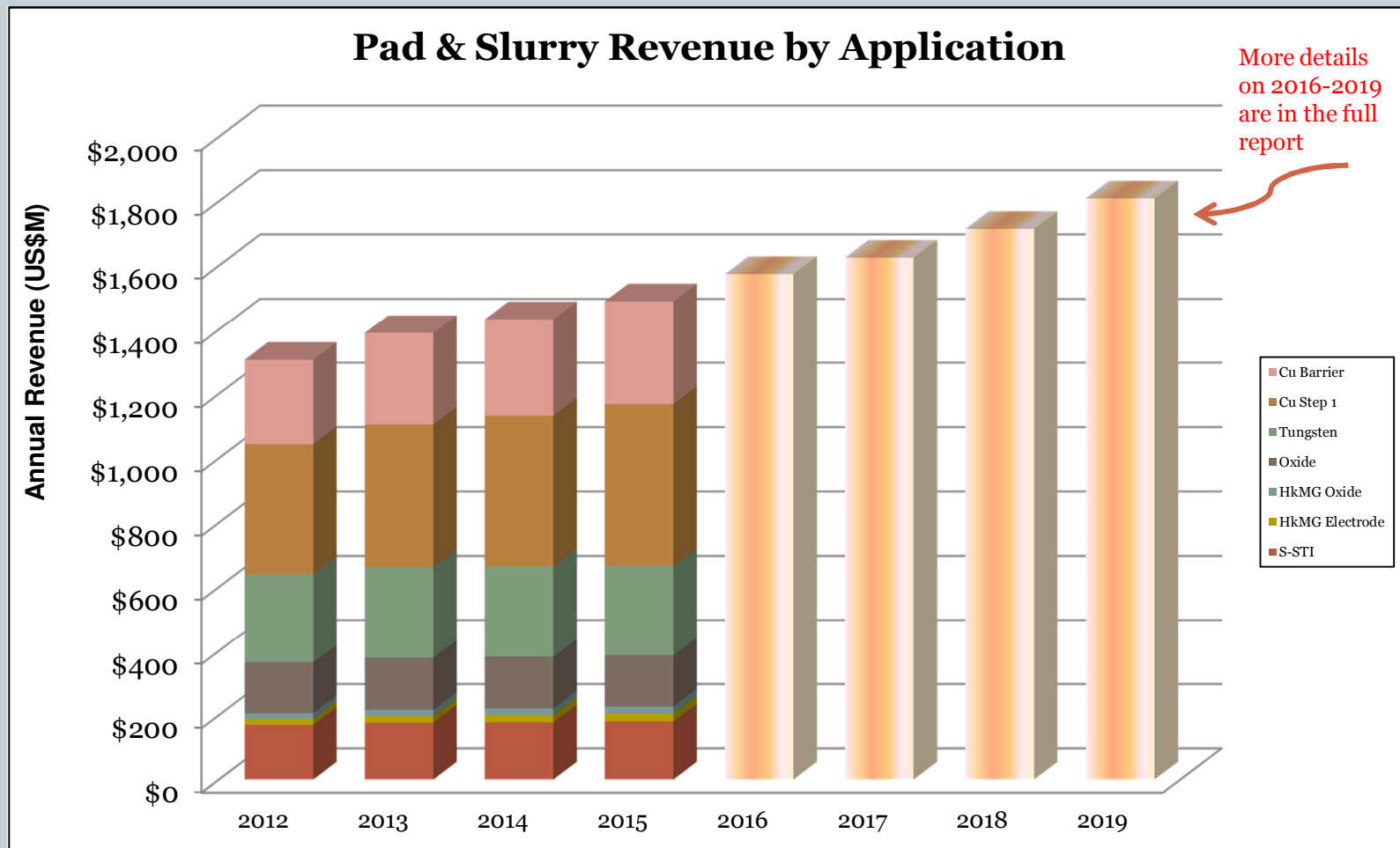
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% Pad Revenue by Wafer Size: All Processes



CMP Consumables – 2014 – *New News*

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- The Business of CMP – in a nutshell
 - Older technologies – their dominance is weakening
 - ✦ 200mm and smaller
 - ✦ 90nm (and larger) Logic and Ram
 - ✦ Tungsten and some ILD CMP processes
 - Newer technologies – their presence is growing
 - ✦ 300mm - definitely
 - ✦ 450mm - still some degree of speculation on timing
 - Expected to be the most expensive per-fab retooling the semiconductor industry has ever seen; ~ \$10B US\$ each
 - ✦ 45nm and smaller
 - ✦ Copper and Copper Barrier CMP processes
 - ✦ Some Selective STI growth continues
 - Discussions are ongoing about single digit nm feature sizes!

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- The Business of CMP – in a nutshell (continued)
 - Growth in consumables revenue – now comfortably above \$2B US\$
 - Growth in Copper, Copper Barrier, some Selective STI applications
 - 5-year CMP slurries and pads CAGR: 3.87% (driven by slurries)
- IC Customer base is changing: Consolidation, Retraction
 - Fewer customers, larger customers, a few are very large (and demanding!)
 - Supplier companies face ASP challenges
 - ✦ Due to competition and customer “muscle”
- Diversification of 200mm fabs
 - MEMS – growth rate outpacing overall IC market growth rate
 - ✦ Expected to be a \$20B US market by 2017
 - Specialized market and product niche

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- **Slurry Suppliers** — listed by revenue estimates
 - Major supplier: Cabot Microelectronics Corporation (~ 36%)
 - Then: Hitachi, FujiFilm, DA Nanomaterials, Fujimi, DOW
 - Tungsten slurry not growing much; Copper slurry is surging
- **Manufacturing in multiple country sites**
 - Or forming collaborative or JV arrangements with Asian-based manufacturers
- **Stand-alone Competitors in the Asian Region**
 - China, Taiwan, South Korea
 - IP and patent infringements are not uncommon
 - Some are supported by major device fabs

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- **Polishing Pad Suppliers** — listed by revenue estimates
 - 20 suppliers share the global TAM ~ \$720M US\$
 - Major supplier: DOW Electronic Materials (but market share receding)
 - Then: Cabot Microelectronics Corp.
 - And: innoPad, Thomas West, NexPlanar, Fujibo
 - Others: 3M, JSR, IV-Tech, KPX
- **Manufacturing in multiple country sites**
 - In order to get closer to the customer base
 - To mitigate risk of natural disasters
 - Establishment of secondary or tertiary manufacturing sites
- **Stand-alone Competitors in the Asian Region**
 - IP infringements are not uncommon

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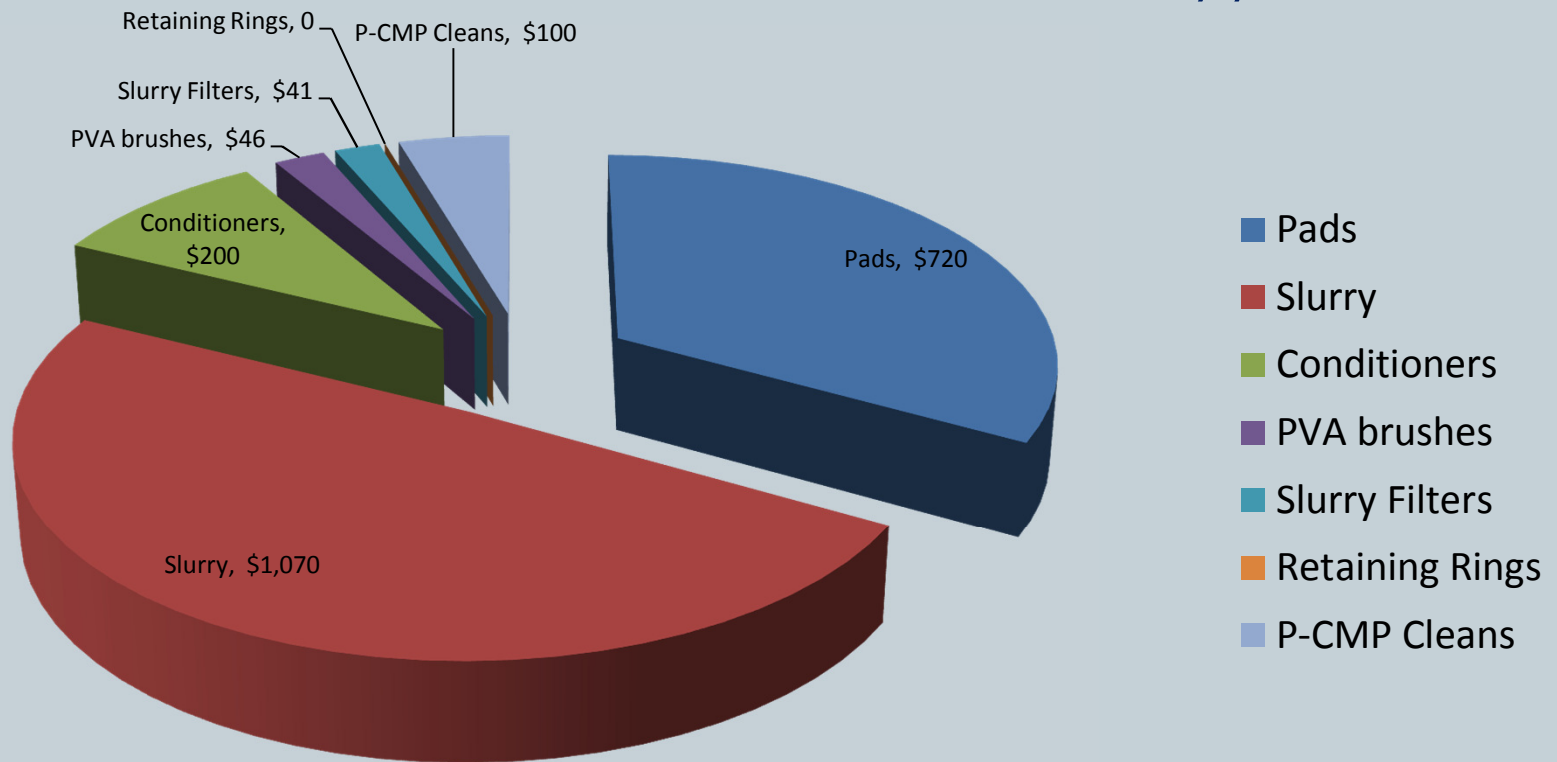
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- Other CMP suppliers
 - Pad Conditioners
 - ✦ Market Size: ~ \$200M US\$
 - Leaders: 3M, Saesol, Kinik combined market share of 86%
 - P-CMP Cleaning Chemistries
 - ✦ Market Size: ~ \$80M to \$120M US\$
 - Leaders: Air Products, ATMI (Entegris), combined share of 67%
 - PVA Brushes
 - ✦ Market Size: ~ \$46M US\$
 - Leaders: ITW Rippey, Aion, Entegris, combined share of 91%
 - Slurry Filters
 - ✦ Market Size: ~ \$41M US\$
 - Leaders: Pall, Entegris, combined market share of 87%

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- Total CMP Consumables (less retaining rings) = \$2.177B US\$



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● Looking for the New Normal

- From **Solid State Technology**, (March 12, 2014) – “The Semiconductor Industry Association (SIA) today announced that worldwide sales of semiconductors reached \$26.28 billion for the month of January 2014, an increase of 8.8 percent from January 2013 when sales were \$24.15 billion, marking the industry’s highest-ever January sales total and the largest year-to-year increase in nearly three years... sales in the Americas increased by 17.3 percent compared to last January.
- From **Alix Partners** (March 12, 2014) – “Companies throughout the industry continue to grapple with several challenges, including soft macroeconomic market environments in key geographies, intense competition, pricing pressure, and short and costly product life cycles. Combined Sales, General, and Admin expenses (SG&A) and R&D spending increased 35% the past three years.”
- From **PWC Global**, (March 12, 2014) – “Current (semiconductor) market conditions and outlooks are mixed for the next few years, largely because of the fragile global economic outlook.”

● Which one is the New Normal?

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- Ceria, Cerium Oxide
 - Continues adaptations in STI and ILD applications
 - It is price sensitive, source sensitive, supply sensitive, defectivity sensitive
- 450mm “Intel, ASML, AMAT slow down their migration to 450mm wafers....” from Seeking Alpha, March 14, 2014
 - Indications are that projecting out 5 years...(or more!)
 - ✦ 24% of total wafer starts will still be 200mm (or smaller)
 - ✦ 75% of total wafer starts will be 300mm
 - ✦ Probably 1% (or less) will be at 450mm
- Copper and Copper Barrier continue to grow
 - Offering opportunities for innovative suppliers
- At 22nm and below:
 - all suppliers in all CMP segments must devote time, effort, research, and manufacturing improvements to reach the defectivity requirements or risk extinction.
- Significant Growth Moves/Changes of Consumables Manufacturers
 - Entegris takes over ATMI
 - 3M - strong moves in filters and pad conditioners
 - Some smaller, innovative pad and slurry manufacturers gaining foothold (copper)

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- New, Expanding Applications for CMP
 - TSV in FEOL, MEOL, BEOL applications
 - MEMS
 - Nanotechnology
 - MicroMachining
- Consolidations - Changes
 - Applied Materials and TEL
 - Entegris and ATMI
 - More supplier consolidations can be expected
 - ✦ Seemingly inevitable when:
 - the customer count shrinks
 - ASP pressures increase
 - Technology growth begins to soften (Tungsten, and some ILD applications)
 - IBM may remove itself from device manufacturing or partner (GF?)

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• Summary

- CMP related technologies in general, when examined as a Technology Sector of the overall semiconductor industry look to be relatively strong for the next five year period – driven by copper.
- Closer investigation clearly indicates a weakening trend in Tungsten and some ILD applications, and a diminishing volume of 200mm wafer starts.
- The variety of applications of CMP technologies is growing in MEMS, MOEMS, TSV, and other nanotechnologies.
- At 22nm and below, defectivity needs to be the primary concern of everyone in the CMP Consumables Market sector (users and suppliers).
- Investments into 450mm technology are being made but pausing. The schedules for wholesale introduction and respectable ROI are still vague; with impacts upon pads more than slurry at this point.
- Supplier consolidations are expected to continue.

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- Techcet Group LLC

- Techcet Partners

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(Hard & soft copies available)

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- **The Techcet Group, LLC**

- The 2014 Techcet Report on CMP Consumables & Market Analysis

- ✦ 12 Sections, over 600 pages
- ✦ Overviews and Analyses of:
 - 9 CMP Market Segments
 - 189 CMP Consumable Suppliers
 - 13 CMP Equipment Suppliers
 - 40 College and University CMP related programs

Special thanks to:

- Dr. Karey Holland
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- Lita Shon-Roy
- Paul Feeney

- **To order, contact: Lita Shon-Roy**

- ✦ Ordering information: www.Techcet.com
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Thank You